

Advanced Innergy Holdings Limited ACN 687 262 479 Corporate Governance Statement

Under ASX Listing Rule 4.10.3, ASX listed entities are required to benchmark their corporate governance practices against the ASX Corporate Governance Council Corporate Governance Principles and Recommendations (4th edition) (**ASX Recommendations**) and, where they do not conform, to disclose that fact and the reasons why. The ASX Recommendations are not prescriptions, but guidelines, and listed entities are entitled to not adopt a particular recommendation if it considers it inappropriate in the context of the business.

On listing, Advanced Innergy Holdings Limited (**AIH** or **Company**) will comply with the ASX Recommendations. However, AIH may depart from the ASX Recommendations in the future if it considers such a departure would be reasonable or necessary.

REC. NO. / TOPIC	ASX RECOMMENDATION	COMPLIANCE / INTENT TO COMPLY	REASON FOR NON- COMPLIANCE
PRINCIPLE 1 – LAY	SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT		
1.1 / Board Charter	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and	Yes The Board Charter is available on the Company's	N/A
	(b) those matters expressly reserved to the board and those delegated to management.	website at www.aisltd.com/corporate-governance.	
1.2 / Appointment of directors and senior managers	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its	Yes The Company intends for appropriate checks to be undertaken in relation to potential board candidates and senior executives.	N/A
	possession relevant to a decision on whether or not to elect or reelect a director.	Any material information concerning a board candidate will subsequently be disclosed to the Company's security holders as part of the election or re-election process of that board candidate.	
1.3 / Letters of Appointment	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes All directors and senior executives have entered into written appointment agreements with the Company.	N/A

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1.4 / Company Secretary	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	The company secretary is accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	N/A
1.5 / Diversity	A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.	The Diversity Policy is available on the Company's website at www.aisltd.com/corporate-governance .	N/A

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1.6 / Evaluation of Board	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	Yes In accordance with the Board Charter and the Company's Nomination and Remuneration Committee Charter, the performance of the board, its committees and each director's performance will be assessed annually by the Nomination and Remuneration Committee.	N/A
		The Nomination and Remuneration Committee Charter is available on the Company's website at www.aisltd.com/corporate-governance.	
1.7 / Evaluation of Senior Executives	A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	Yes In accordance with the Nomination and Remuneration Committee Charter, the performance of the Company's senior executives will be assessed annually by the Nomination and Remuneration Committee.	N/A
		The Nomination and Remuneration Committee Charter is available on the Company's website at www.aisltd.com/corporate-governance.	

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PRINCIPLE 2 – STRU	JCTURE THE BOARD TO BE EFFECTIVE AND ADD VALUE		
2.1 / Nomination Committee	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	The Nomination and Remuneration Committee Charter is available on the Company's website at www.aisltd.com/corporate-governance. The current Nomination and Remuneration Committee of the Company has three members, where all of them are independent directors.	N/A

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2.2 / Board skills matrix	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	Yes The Company believes that its current directors collectively have the necessary proficiencies, expertise and diversity to perform their duties and obligations under the Board Charter.	N/A
		The Nomination and Remuneration Committee is responsible for providing advice to the board with respect to the necessary and desirable competencies of directors.	
		Details of the skills, experience and expertise of each director are included in section 6 of the IPO Prospectus which is available on the Company's website at www.aisltd.com/investors .	

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2.3 / Independence of directors	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 of the ASX Recommendations but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	The Company considers each of Russell Ward, Julian Michael Babarczy, Abigail Jane Mackenzie Cheadle and Robert Ben Wallace to be independent directors of the Company. Details of the Independent Directors are included in section 6 of the IPO Prospectus which is available on the Company's website at www.aisltd.com/investors . The date of appointment of each director of the Company is as follows: Russell Ward, Independent Chair and Non-Executive Director: appointed on 3 July 2025; Andrew David Bennion, Executive Director: appointed on 18 June 2025; Julian Michael Babarczy, Independent Non-Executive Director: appointed on 18 June 2025; Abigail Jane Mackenzie Cheadle, Independent Non-Executive Director: appointed on 18 June 2025; and Robert Ben Wallace, Independent Non-Executive Director: appointed on 3 July 2025.	N/A

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2.4 / Board composition	A majority of the board of a listed entity should be independent directors.	Yes	N/A
		The board presently consists of four independent directors and two non-independent directors.	
		Details of the directors are included in section 6 of the IPO Prospectus which is available on the Company's website at www.aisltd.com/investors.	
2.5 / Chair	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Yes	N/A
2.6 / Induction and professional development	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	Yes	N/A

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PRINCIPLE 3 – INST	IL A CULTURE OF ACTING LAWFULLY, ETHICALLY AND RESPONSIBLY		
3.1 / Disclosure of values	A listed entity should articulate and disclose its values.	Yes The Company's values are included in its Code of Conduct which is available on the Company's website	N/A
		at <u>www.aisltd.com/corporate-governance</u> .	
3.2 / Code of Conduct	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	The Company's Code of Conduct is available on the Company's website at www.aisltd.com/corporate-governance .	N/A
3.3 / Whistleblower Policy	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	Yes The Company's Whistleblower Policy is available on the Company's website at www.aisltd.com/corporate-governance .	N/A
3.4 / Anti-Bribery and Corruption Policy	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	Yes The Company's Anti-bribery Policy is available on the Company's website at www.aisltd.com/corporate-governance .	N/A

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PRINCIPLE 4 – SAFI	EGUARD THE INTEGRITY OF CORPORATE REPORTS		
4.1 / Audit Committee	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor	The Company has an established Audit, Risk and Compliance Committee. The current Audit, Risk and Compliance Committee of the Company has three members, where all of them are independent directors. The Audit, Risk and Compliance Committee Charter is available on the Company's website at www.aisltd.com/corporate-governance .	
4.2 / Financial Statements	and the rotation of the audit engagement partner. The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Yes	N/A

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4.3 / Financial	A listed entity should disclose its process to verify the integrity of	Yes	N/A
Statements	any periodic corporate report it releases to the market that is not		
	audited or reviewed by an external auditor.		

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PRINCIPLE 5 – MAI	CE TIMELY AND BALANCED DISCLOSURE		
5.1 / Continuous disclosure policy	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	Yes The Company has adopted a Market Disclosure Policy to ensure that the Company complies with its continuous disclosure obligations. The Market Disclosure Policy is available on the Company's website at www.aisltd.com/corporate-governance .	N/A
5.2 / Continuous disclosure practices	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	Yes	N/A
5.3 / Continuous disclosure practices	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	Yes	N/A

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PRINCIPLE 6 – RESE	PECT THE RIGHTS OF SECURITY HOLDERS		
6.1 / Information on website	A listed entity should provide information about itself and its governance to investors via its website.	Yes	N/A
6.2 / Investor relations program	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	The board has adopted a Market Disclosure Policy and a Shareholder Communications Policy which supports its commitment to effective communication with its security holders. In addition, the Company communicates with its security holders: by making timely market announcements; by posting relevant information on to its website; by inviting security holders to make direct inquiries to Company; and through the use of general meetings. The Market Disclosure Policy and the Shareholder Communications Policy are available on the Company's website at www.aisltd.com/corporate-governance .	N/A

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6.3 / Participation at meetings of securityholders	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	The Company's security holders are encouraged to attend general meetings and notice of such meetings will be given in accordance with the Company's constitution, the <i>Corporations Act 2001</i> (Cth) and the ASX Listing Rules. The Shareholder Communications Policy is available on the Company's website at www.aisltd.com/corporate-governance .	N/A
6.4 / Resolutions decided on a poll	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Yes	N/A
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Yes	N/A

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PRINCIPLE 7 – REC	OGNISE AND MANAGE RISK		
7.1 / Risk management framework	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are	Yes The Company has an established Audit, Risk & Compliance Committee.	N/A
	independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for	The Audit, Risk and Compliance Committee Charter is available on the Company's website at www.aisltd.com/corporate-governance .	
7.2 / Annual risk review	overseeing the entity's risk management framework. The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	Yes	N/A

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7.3 / Internal audit	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	Yes AIH currently does not have an internal audit function. However, as set out in the Audit and Compliance Committee Charter, the Audit, Risk & Compliance Committee has responsibility to ensure that the Company has appropriate internal audit systems and controls in place, and for overseeing the effectiveness of these internal controls.	N/A
7.4 / Environmental and social risks	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	tity should disclose whether it has any material exposure Mental or social risks and, if it does, how it manages or	

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PRINCIPLE 8 – RE	MUNERATE FAIRLY AND RESPONSIBLY		
8.1 / Remuneration of directors and management	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and	Yes The Board of the Company has an established a Nomination and Remuneration Committee. The current Nomination and Remuneration Committee of the Company has three members, where all of them are independent directors. The Nomination and Remuneration Committee Charter is available on the Company's website at www.aisltd.com/corporate-governance .	N/A
8.2 / Remuneration of directors and management	ensuring that such remuneration is appropriate and not excessive. A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Yes The Nomination and Remuneration Committee Charter is available on the Company's website at www.aisltd.com/corporate-governance.	N/A
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	Yes The Securities Trading Policy is available on the Company's website at www.aisltd.com/corporate-governance .	N/A

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ADDITIONAL RECO	MMENDATIONS THAT APPLY ONLY IN CERTAIN CASES		
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	N/A	N/A
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	N/A	N/A
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	N/A	N/A

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ADDITIONAL DISCL	ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES				
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	N/A	N/A		
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	N/A	N/A		